

# On Incomplete Fuzzy and Multiplicative Preference Relations In Multi-Person Decision Making

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R. Ureña<sup>1</sup>, F. Chiclana<sup>2</sup>, S. Alonso<sup>3</sup>, J.A. Morente-Molinera<sup>1</sup>, E.  
Herrera-Viedma<sup>1</sup>

<sup>1</sup>Dept. Computer Science and Artificial Intelligence, University of Granada, Granada, Spain

<sup>2</sup>Centre for Computational Intelligence, Faculty of Technology, De Montfort University, Leicester, UK

<sup>3</sup>Dept. Software engineering, University of Granada, Granada Spain

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- 1 Motivation
- 2 GDM frameworks
  - Preference relations
  - Incomplete information
- 3 Missing judgements estimation in GDM
  - Iterative approaches
  - Optimisation approaches
  - Total ignorance situations
- 4 Conclusions

# Motivation

- Rapid changes in business environment.
- Geographical dispersion of firms.
- Globalization
- Complex decision involving many alternatives



**Group decision support systems**



## Goal

**How should we deal with incomplete information  
in Group decision making?**



## Group decision making

- Group decision making (GDM) consist of multiple individual interacting to choose the best option between all the available ones.
- Experts have to express their preferences over a set of alternatives (Pairwise).



### Definition

A preference relation  $P$  on the set  $X$  is characterized by a function  $\mu_p : X \times X \rightarrow D$ , where  $D$  is the domain of representation of preference degrees provided by the decision maker for each pair of alternatives.

## Preference relations

### Definition (Additive Preference Relation (APR))

An APR  $P$  on a finite set of alternatives  $X$  is characterised by a membership function  $\mu_P: X \times X \rightarrow [0, 1]$ ,  $\mu_P(x_i, x_j) = p_{ij}$ , verifying  $p_{ij} + p_{ji} = 1 \forall i, j \in \{1, \dots, n\}$ .

### Definition (Multiplicative Preference Relation (MPR))

A MPR  $A$  on a finite set of alternatives  $X$  is characterised by a membership function  $\mu_A: X \times X \rightarrow [1/9, 9]$ ,  $\mu_A(x_i, x_j) = a_{ij}$ , verifying  $a_{ij} \cdot a_{ji} = 1 \forall i, j \in \{1, \dots, n\}$ .

### Proposition

*Suppose that we have a set of alternatives,  $X = \{x_1, \dots, x_n\}$ , and associated with it a MPR  $A = (a_{ij})$ , with  $a_{ij} \in [1/9, 9]$  and  $a_{ij} \cdot a_{ji} = 1, \forall i, j$ . Then the corresponding APR,  $P = (p_{ij})$ , associated to  $A$ , with  $p_{ij} \in [0, 1]$  and  $p_{ij} + p_{ji} = 1, \forall i, j$ , is given as follows:*

$$p_{ij} = f(a_{ij}) = \frac{1}{2} (1 + \log_9 a_{ij}) \quad (1)$$

## Consistency of Preference relation

There are three fundamental and hierarchical levels of rationality assumptions when dealing with preference relations

- 1 Indifference between any alternative  $x_i$  and itself.
- 2 If an expert prefers  $x_i$  to  $x_j$ , that expert should not simultaneously prefer  $x_j$  to  $x_i$ .
- 3 Transitivity in the pairwise comparison among any three alternatives. if  $x_i$  is preferred to  $x_j$  ( $x_i \succ x_j$ ) and this one to  $x_k$  ( $x_j \succ x_k$ ) then alternative  $x_i$  should be preferred to  $x_k$  ( $x_i \succ x_k$ ), which is normally referred to as *weak stochastic transitivity*

## Consistency of APR and MPR

### Definition (Consistent MPR)

A MPR  $A = (a_{ij})$  is consistent if and only if

$$a_{ij} \cdot a_{jk} = a_{ik} \quad \forall i, j, k = 1, \dots, n.$$

### Definition (Additive consistency of APR)

An APR  $P = (p_{ij})$  on a finite set of alternatives  $X$ , it is additive consistent if and only if

$$(p_{ij} - 0,5) + (p_{jk} - 0,5) = p_{ik} - 0,5 \quad \forall i, j, k = 1, 2, \dots, n$$

### Definition (Multiplicative consistency of APR)

An APR  $P = (p_{ij})$  on a finite set of alternatives  $X$  is multiplicative consistent if and only if

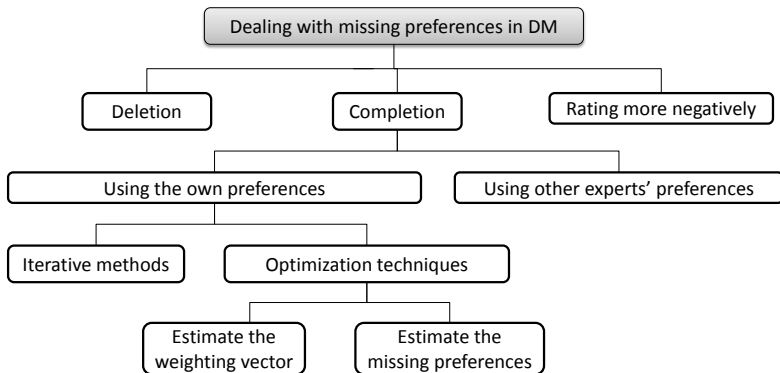
$$p_{ij} \cdot p_{jk} \cdot p_{ki} = p_{ik} \cdot p_{kj} \cdot p_{ji} \quad \forall i, k, j \in \{1, 2, \dots, n\}$$



# Incomplete information

- Expert might not possess a precise or sufficient level of knowledge of part of the problem
  - high number of alternatives
  - limited time,
  - not enough knowledge of a part of the problem
  - conflict in a comparison

# General view of the estimation approaches



## Iterative approaches

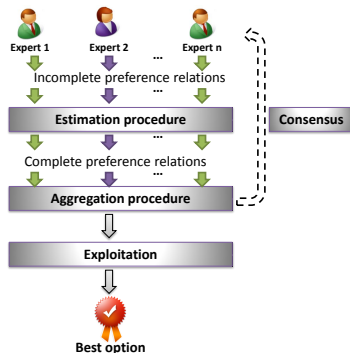
- Uses intermediate alternatives to create indirect chains of known preference values,  $(p_{ik}, p_{kj})$ , to derive  $p_{ij}$  ( $i \neq j$ ), using the additive consistency property.<sup>1</sup>

$$ep_{ij}^k = p_{ik} + p_{kj} - 0,5.$$

The overall consistency based estimated value is obtained:

$$ep_{ij} = \sum_{k=1, k \neq i, j}^n \frac{ep_{ij}^k}{n-2}$$

- Extension to work with IVPR, LPR, MPR.



<sup>1</sup>Herrera-Viedma, E., Chiclana, F., F.Herrera, Alonso, S., 2007. Group decision-making model with incomplete fuzzy preference relations based on additive consistency. *IEEE Transactions on Systems, Man, and Cybernetics, Part B: Cybernetics* 37 (1), 176–189

## Optimisation based completion approaches

Maximizes the consistency and/or the consensus of the experts' preferences.<sup>2</sup>

- Minimizes the *global additive inconsistency* index of the incomplete APR




$$\rho = 6 \cdot \sum_{i < k < j} L_{ijk}$$

where

$$L_{ijk} = (p_{ik} + p_{kj} - p_{ij} - 0,5)^2$$

- Maximize the consistency level proposed by Herrera-Viedma et al. To increase the individual consistency defines a linear optimisation method that minimises the Manhattan distance between the provided preference relation and the completed consistent based one<sup>3</sup>

<sup>2</sup>Fedrizzi M., Giove S. Incomplete pairwise comparison and consistency optimization. European Journal of Operational Research 2007. 183(1):303–13.

<sup>3</sup>Zhang G., Dong Y., Xu Y. Linear optimization modeling of consistency issues in group decision making based on fuzzy preference relations. Expert Systems with Applications 2012;39:2415?20.   

## Priority weights computation

They directly rank the alternatives without completion:

Based on Saaty's assumption for MPR regarding the exact functional relation between the preference values and the priority vector.

- Linear system of equation in which the missing values are substituted by their relation with the priority vector.
- Goal programming models
- Least square minimization

## Which one is better?

- Comparative study of seven different methods for reconstructing incomplete APR and MPR in terms of the Saaty's consistency Ratio<sup>4</sup>.
- 4 methods for MPR and three for APR using both, consistent and highly inconsistent preference relations.
- Results:
  - 1 Optimization methods where missing entries are directly computed.
  - 2 Methods where priority weights  $w_i$  are first computed.
  - 3 Least square approaches.

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<sup>4</sup>Brunelli M., Fedrizzi M., Giove S., Reconstruction methods for incomplete fuzzy preference relations: A numerical comparison. In: Proceedings of the 7th international workshop on Fuzzy Logic and Applications: Applications of Fuzzy Sets Theory. Berlin, Heidelberg: WILF. Springer-Verlag, Berlin, Heidelberg: WILF '07. Springer-Verlag; 2011, p. 867-93

## Processes dealing with ignorance situations in GDM

Previous approaches are not useful when information about a particular alternative is not known.<sup>5</sup>

- Individual strategies: Seed value
  - indifference
  - proximity
  
- Social strategies: Consensus preference values from all the experts and from the nearest ones.

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<sup>5</sup>Alonso S., Herrera-Viedma E., Chiclana F., Herrera F. Individual and social strategies to deal with ignorance situations in multi-person decision making. *International Journal of Information Technology and Decision Making* 2009;8(2):313–33

## Conclusions

- We have reviewed the main completion approaches in the literature to deal with missing information for APR and MPR including total ignorance situations.
- The majority of the approaches uses the additive or the multiplicative properties to estimate the missing values from the known ones.
- They can be broadly classified as iterative approaches and optimization approaches.
  - iterative approaches
  - optimisation approaches: maximize the consistency and/or the consensus of the experts' preferences.
    - goal programming
    - least square minimization



## Questions?

Thanks for your attention